

Contents

30 April 2012

- Imagine if we had access to the other 90% of our brains!
- apfpm's key Strategic initiatives
- 2012 Asia Pacific Awards to be held in Indonesia
- 26th IPMA World Congress
- IPMA International Project Excellence Award 2012
- New Internet information capture initiative for apfpm MA's
- What is happening in apfpm's Member Associations?
- What is happening in apfpm's Committees?
- Next Newsletter

Imagine if we had access to the other 90% of our brains ...

(editor's musings!)

I am sure you have often heard it said we only use 10% of our brains power. Imagine if we had access to the other 90%!

I think there is an analogy here to our formal and informal networks; we possibly only use 10% or even less of an amazing information / knowledge reservoir. What if we tapped the other 90 something %?

I am constantly amazed at how many people we actually individually know or are somehow connected with and can share and gain knowledge from. People who can introduce us to others or help with something we need, or visa verse we can help them, with perhaps some knowledge or resources they need.

The **apfpm** is all about creating opportunities in our Associations', businesses, and projects so we can multiply our effectiveness. But like muscles, these networks only work if they are used, otherwise they atrophy, and our once warm contacts go cold.

Imagine we are sitting next to a massive energy source but are not clever enough to realise what it is or how to use it. Our amazing networks are a bazaar and interesting portal for tapping into more energy than we really have ourselves?

Perhaps younger souls have cottoned onto this much better with all their social networks, using facebook / Twitter etc. They are instinctively utilising the current technology to tap this resource mine field.

I heard it stated on the radio the other day, we live in a time of almost information overload. We are bombarded by information; 2000 new books are published worldwide every week, it has been calculated that information is growing at a rate that it is doubling every 4 years! Are we getting smarter as a result, or are we drowning in the sea of information? Is it necessarily helping us? There may not be a clear correlation in the growth rate of knowledge and the increase in wisdom!

Returning back to my initial treaties; we need to be a whole lot wiser about how we use our networks. One of the clear ways within the **apfpm** is for each of us to know what our other **Member Associations (MA's)** are doing, and what are their needs. This Newsletter is one way we can do this on a quarterly basis.

For the Newsletter to work effectively it must tap all MA's with a brief update on their activities, and highlights. This then becomes the starting point for opportunity, as our larger **apfpm** network will begin a new life. Rich information regarding our entire MA's will get a chance to be circulated widely throughout our individual Associations' membership.

Bottom line: More than anything I trust and hope the increase in information and knowledge that this Newsletter generates does lead to effective collaboration that brings fruitful outcomes.

apfpm's key Strategic initiatives

The following key strategic initiatives are our focus for the present and near future: building collaboration, growing membership, establishing strategic links, and developing sustainable funding. These initiatives overlap all other areas of activities from Certification Standards to Research in an inclusive manner.

Building collaboration

One of the core aspects of the **apfpm** is working collaboratively. Getting MA's and their members working together more effectively. A starting point for this is our Newsletter, which all our MA's have a contribution enclosed. I thank everyone for taking the effort to do this.

Growing membership

The **apfpm** now has many of the larger countries of the Asia Pacific as members (*Hong Kong, India, mainland China, Nepal, Japan, Mexico, Indonesia, United States, Peru, Canada, Singapore, Chile, Korea, Philippines, and Australia*).

Most of the Asia Pacific countries that are not members do not have their own independent Project Management Associations or Institutions. In an interest to bring the benefits of effective Project Management professionalism to all economies in our region, the **apfpm** has set about developing a focused program to help establish national Project Management Associations in the countries that do not have their own organisations. We have now commenced initial contacts with Malaysia, Vietnam, Myanmar, East Timor, New Zealand, Bhutan, Bangladesh, Laos, Cambodia, Thailand, Brunei, PNG, Mongolia, and Sri Lanka.

This is quite a huge capacity building endeavour for an organisation like ours with limited resources. But we have a very committed and spirited team that see the substantial benefit and legacy that such a program would deliver. Having experience in establishing such organisations in other countries we are knowledgeable about the challenges and effort needed, and both are fairly significant. And the only way it will work also is if local individuals within these countries themselves want to make it happen. We will be the catalyst helping to facilitate and support infant organisations, but the key interest and drive must emanate from within. Similar to what has recently occurred with the successful launch of the Philippines Association.

Strengthening the Project Management competency and capacity across our region will no doubt take a number of years to mature. But hopefully will ultimately bring to the nations involved a far greater ability to deliver capital effectiveness and improved stakeholder value, both across their private and public sectors.

Establishing strategic links

Building the appropriate strategic links is one of the keys to success of any organisation. The **apfpm** will seek to create appropriate strategic links with organisations which will enhance the **apfpm** and its membership ie links with such organisations as the **International Project Management Association (IPMA)**, **Asia Pacific Economic Community (APEC)**, etc.

Refer to for more details to the Strategic Alliance Committee below.

Developing sustainability funding

In order for the **apfpm** to be successful into the future it must build sustainability into all its activities, including finance. Fortunately the **apfpm** is currently being supported in a Secretarial role by the AIPM, but this will not always be the case in the distant future.

To this end it has been considered useful to seek funding through the auspices of APEC. Currently **apfpm's** President Bill Young is preparing a *Multi-Year Project* submission for the 3rd Session of the APEC submissions for 2012. This will be due for issue to the EGEEC by 19 August 2012, before then being sent to the APEC Secretariat 2 September. What's known as a *Concept Note* is the first phase of the submissions. If accepted it will then be followed by a full detailed proposal.

One of the challenging issues that will need to be addressed is to determine if it is possible is to obtain APEC funding given a constraint around contributory matching funding. This will require further exploration and dialogue to resolve. We will keep all MA's informed over the next few months.

2012 Asia Pacific Project Management Awards (Indonesia)

The apfpm Awards to be coupled with IAMPI's National Conference - Jakarta, Indonesia 29 Nov - 1 Dec 2012. Theme: 'Competitive enhancement - accelerating Green Infrastructure development'

The President of Indonesia has outlined a very clear strategic direction for Indonesia's future development: it has got to be '*green infrastructure*' focused. Indonesia is going to be at the forefront of this development.

This Conference will be the combined effort of:

- **Indonesian Government Ministries** relating to Construction and Infrastructure industries, including their exhibitions
- ***Ikatan Ahli Manajemen Proyek Indonesia* (IAMPI)** - Project Management society of Indonesia
- **apfpm** will run the gala event of recognizing the best of the best Projects across the region in the *2012 Asia Pacific Project Management Awards*.

It will be a conference not to be missed. For full details refer to: www.iampi.org.id.

Please note:

- **All 2012 Award's submission guides and Application forms** will be on the Website from the 3rd May.
- All MA's keen to have their Association participate in the 2012 **apfpm** Awards should send a brief email to Peter Fowler (Chair – Awards Committee) <peter.fowler@internode.on.net> to let him know of your involvement and the **nominated person in your Association who will coordinate the Awards**.

The **2011 Asia Pacific PM Awards** that were held in Hong Kong in March were a great success. Refer to the [website](#) for the write up and plenty of event photos.

Examples of some of the happy winners, taken straight off a public website

Telstra Project team receives Asia Pacific Product Development Award



John Gibbs, Executive Director of Network Construction

"On Saturday night I received an SMS from an excited Peter Riches in Hong

*Kong. Peter advised the **apfpm** had awarded Telstra their Product Development award. This was for the significant role the Telstra Corporate Project, Network Construction team played in project managing the Australian Rail Track Corporation's National Train Communication System project.*

*This project has been previously awarded at a state-level and nationally by the [Australian Institute of Project Management](#) (AIPM) and was then automatically submitted by the AIPM into the **apfpm** awards.*

Peter, Telstra's ARTC NTCS Project Manager for the 6-year life of the project, told me after the event how elated he was and how recognition at this level was fantastic for the whole project team involved.



This level of industry recognition certainly shows we have the commitment, capability and skills to take on challenging, long term projects that involve collaboration and innovation.

Everyone stepped up for this one and here we now have the results."

Photo: Cyrus Nanavati, Telstra Corporate Projects Director (second left) with Telstra ARTC NTCS project team members (and Peter Riches far right)

Beca wins Adelaide Airport Runway and Taxiway Overlay at the apfpm Asia Pacific Project Management Awards in Hong Kong

*"It was a great delight to collect the **apfpm** Award for the Construction/Engineering Projects under \$100million category. The Awards event was a gala ceremony at the Regal Hotel in Hong Kong. This project has now won its category in South Australia, Australia, and now the Asia-Pacific." Thomas Sit, Regional Director for **Beca** in Singapore.*

*"**Beca** has continually provided a high level of service throughout the project through injection of sound technical innovation, options and proactive project management. They have demonstrated an understanding of the airport environment within an operational and business context which has greatly assisted us in our decision making." Vince Scanlon, General Manager, Adelaide Airport. Date: 05/04/12*

26th IPMA Project Management World Congress



The 26th IPMA World Congress is going to take place in the beautiful location of **Crete in Greece on 29th October**. If anyone attended the World Congress in Brisbane, you will know **this is not to be missed**.

And if you have ever been to Crete, you will additionally know it is a perfect place to take the family on a holiday, whilst you are learning, and networking at the Congress. All details are at <http://ipma2012.gr>.

IPMA International Project Excellence Award 2012



Application **deadline 28 May 2012!**

The IPMA International Project Excellence Award supports professional project management in achieving high performance in projects and identifies projects as examples of excellent project management.

This is an excellent opportunity to improve your project management and promote your company:

- we celebrate 10th project excellence award anniversary
- already 78 projects have obtained the international recognition
- 100 professional assessors coming from 28 countries

For further information please visit <http://ipma.ch/awards> or contact the Award Office: award@ipma.ch.

New Internet information capture initiative for apfpm MA's

The **apfpm** is working with IPMA's Research Management Board's (RMB) Dr Les Squires to create value-added tools for **apfpm** MA's.

We are experimenting with some Google tools to see if they could be useful for our MA's. For example, a daily web scan and report of all Internet activity in each country is currently one of the experiments.

Imagine your MA was the AIPM in Australia. By clicking a few hot buttons you would be able to track the 20 most recent articles on the web related to 'Project Management' and 'Australia'. This would include information on jobs, publications, ongoing discussions, media write-ups, etc.; whatever occurs on the Internet. You don't have to go searching for it, it comes to you. This is potentially a very useful and easily accessible information source. Please try it and let us know if it is working for you?

As part of this experiment Les has set up for each MA their own particular Google Alert site. So all you need to do is click on the following link [here](#).

Les Squires is our 'social media' expert and primary driver of this new initiative <LSquiresNing@gmail.com> or <LSQUIRESSKYPE>.

Les, thanks from the **apfpm** for sharing your extensive knowledge and establishing this tool for us.

What is happening in apfpm's Member Associations? (reverse alphabetical)

asapm	USA	American Society for the Advancement of Project Management	www.asapm.org
The asapm is an autonomous project management professional organization, founded in 2001, by a handful of the PM thought-leaders who have helped make project management the discipline for effective organizational and global change. We aligned with International Project Management Association in 2003, and continue to establish beneficial relationships with other professional organizations, such as the apfpm, who share a similar vision. Asapm's 2012 Symposium Inspired by Australia's magnificent theme for the 2011 IPMA World Congress in Brisbane, <i>asapm</i> adopted (with permission) for our 2012 Symposium the theme Project Management: Delivering the Promise. And did we ever! Organized in conjunction with a meeting of IPMA certification experts from all over the World, who assembled in the Washington DC area to plan the next release of the IPMA Competence Baseline, we enjoyed speakers who lead PM practice in Great Britain, Australia, and the Netherlands. In addition, we heard from the USA-based thought leaders who have brought advanced, performing and competent project management to the USA and the World. A highlight of the event was the naming of Dr. Lew Ireland and Robert Youker as <i>asapm's</i> first Honorary Fellows. Attendees are already expressing interest in our next PPM Symposium, planned for May 13-14, 2013, in Salt Lake City, Utah. PM-Product Manager Roles: How do Project Managers, Program Managers, Product Managers, Business Analysts, and others who engage in product development projects cooperate and work together? This was the subject of a survey sponsored by IPMA and <i>asapm</i> in January-February, and on March 29, we heard the first briefing about the very interesting survey results. We recorded this 1-hour webinar, and it is available for viewing on the IPMA website. The follow-on, another 1-hour webinar, is scheduled for May 3 (at a horrible hour for most Pacific Rim nations). Learn more and sign up for the May 3 webinar, Navigating the Gap between Project and Product Managers. Or, because the time of the event in Eastern Australia (for example) is 1AM, follow the above link to see the recorded webinar after it is completed.			

SPM	Singapore	Society of Project Managers	www.sprojm.org.sg
The Singapore Society of Project Managers (SPM) is an association of professionals, primarily of the construction industry, with a common interest of promoting and developing the science and art of project management. It promotes and propagates sound managerial, technical and commercial practices relating to the project management profession with the view of enhancing the quality of professional functions undertaken by members of the Society. Its 400 plus members gather to consider and discuss issues relating to the practice of project management. SPM has interchanges, and from time to time enter into arrangements for joint working, with other associations, societies or institutions carrying a similar work or with government departments, statutory bodies, educational and scientific bodies engaged in training, research or matters relating to the work, theory or practice of project management. Founded in 1996, the Society has formed alliances or affiliations with several institutions and associations, both local and overseas, with similar interests to build network and help enhance knowledge and			

standards of practice of project management.

As a member of the Construction Industry Joint Committee, SPM, together with fellow members, is actively promoting the use of Building Information Modelling and other initiatives to raise productivity of the local construction industry. As a founding member of the Singapore Green Building Council, SPM encourages its members to play an active and intentional project manager's role in guiding their clients to embrace environmental sustainability philosophy in the implementation of their projects. Safety is another area of concern in the construction industry. Not only work methods on construction sites should be safe, but building designs should facilitate safe construction and future maintenance. SPM members are also encouraged to be active safety advocates in facilitating consultants to design out the risks in construction.

On the international relations front, SPM is a member association of the **apfpm**. It also has close ties with the Construction Project Management Committee of China Construction Industry Association (CPMC). SPM is a founding member of the Global Alliance for Project Performance Standards (GAPPS) and has actively participated in their working sessions. This year SPM will be hosting the 26th working session GAPPS in late October.

On the promotion of research and knowledge, **SPM will be holding a Project Management Seminar on 3rd October this year** in collaboration with the Building and Construction Authority. International speakers and participants are welcome. At our Annual Dinner on 4th October, we will be giving out awards to recognize exemplary professional achievements of project management and outstanding academic achievements in project management studies at Masters level.

SPM looks forward to mutually beneficial exchanges with international organisations, like the **apfpm**, to learn about the experiences of other countries in the practice of Project Management and contribute to enhancing the standards of Project Management.

PROMAP	Philippines	Project Management Accreditation of the Philippines	Under construction
The Team Philippines is pleased to announced that it is successful in its application to incorporate the new Philippine association of Project Management. The Project Management Accreditation of the Philippines (PROMAP) was incorporated on 19 March 2012 with the Philippine Securities Exchange Commission. This is as a first step towards achieving the professionalization of project managers in the country. Work is being undertaken to develop PROMAP's Strategic Plan. PROMAP looks forward in working collaboratively with the apfpm. Note: We may have a name change in the near future; we are working this through with the registry authority. <i>"Congratulations to the Philippines PROMAP on your new establishment – well done from the apfpm. We really look forward to working with PROMAP and helping support your efforts."</i> apfpm President.			

APDP	Peru	Asociación Peruana de Dirección de Proyectos	www.apdp.pe
------	------	--	-------------

It would be fair to say APDP have jumped in at the deep end in terms of developing and progressing their PM Association, but have swam beautifully ever since. They have been greatly proactive in driving a Project Management cultural change in Peru.

"We have been able to develop our numerous initiatives and activities thanks to the hard work of many people; our leaders and personnel of our Certification Body (OCIP), and the Board of Directors and personnel of our Association (APDP). Many thanks also to Jesus Martinez Almela, our first foreign assessor, for his advice and constant help. We also recognize the hugely grateful of our Founder Institutional Member, Universidad de Piura." Germán Gallardo Zevallos APDP's President.

2011 was packed with many activities. Just a few examples below:



CONFERENCIA - MARZO 2011 IPMA

Liderando para obtener Resultados

Miércoles 2 de marzo del 2011
Hora: 7:30 pm Aula: C22
Inscripción: Sra. Carmen Julia Sono
E-Mail: carmen.sono@apdp.pe
Site: http://www.apdp.pe
213 9649 – Mártir Olaya 162 – Miraflores

Expositores:
Marco Luna, Maestría de Gerencia Social por la PUQP. Consultor en mejora de procesos, gestión organizacional y en gestión de competencias.
Rolando Luna, Maestría en Administración de Negocios en City University of New York. PMP. Consultor en Gestión Organizacional de Proyectos y Enfoque de Procesos.



mayo 2011 IPMA

El Perú y sus MEGAPROYECTOS
Dr. Alberto Ruibal

Miércoles 25 de mayo 2011 – Aula C21 - 7:30 pm
Confirmar: Sra. Carmen Julia Sono, carmen.sono@udep.pe
213 9649 – Mártir Olaya 162 – Miraflores - LIMA

APDP have set out to make 2012 even a bigger year. They are focused on improving their presence in the market and also to improve the quality of all their activities. They are keen to spread the IPMA model of competences to many people and organizations throughout Perú.

The APDP is very strong on Education and Training. It is clear that Peruvian Market is asking for high level of education and training connected with our Model of Managing the Projects and our Model of Certification.



junio 2011 UNIVERSIDAD DE PIURA

Experiencias en Dirección de Empresas Industriales
Ing. Carlos de Piérola

Miércoles 8 de junio 2011 – Aula C21- 7:30 pm
Confirmar: Sra. Carmen Julia Sono - carmen.sono@udep.pe
213 9649 – Mártir Olaya 162 – Miraflores

Peruvian Young Crew: apdp joven (they believe in starting their Young Crew very early!)



“APDP have created our Young Crew in Perú under the name of apdp joven. This is formed by students and young professionals of Universidad de Piura. “It is important to realize that students of different Universities do not have enough knowledge of Project Management. This is an opportunity for our YC.”

APDP’s structure: President - Germán Gallardo Zevallos, 1 VP - Dante Guerrero, 2 VP - Carlos Lavallo, Secretary - Ruben Espeio, with new Directors; 1er Vocal - Walter Obando, 2do Vocal - Catherine Mantilla

PMAN	Nepal	Project Management Association of Nepal	www.pman.org.np
------	-------	---	--

Some of the activities PMAN have been progressing:

IPMA International Project Excellence Assessor Training in Kathmandu, Nepal

- PMAN hosted the second IPMA International Project Excellence Assessor training in Kathmandu, Nepal, between March 30th and April 1st, 2012. In 2011, 16 national project managers participated whereas this year, there were 22 altogether, including one participant from Germany, one from Malaysia, one from India and one from Poland.



(Photo: During the International Project Excellence Assessor Training)

- The Project Excellence model that IPMA utilizes was new to many participants. They were very pleased with the outcome because newly acquired knowledge on the model and the developed skills-set can now be used for their own organizations, companies and agencies, respectively. In addition, the participants are also eligible for becoming the IPMA assessors for the projects that are or will be

applied for Excellence Award this year.

- The trainers were Mr. Bryan Cracknell (UK, based at Malaysia now), Mr. Suraj Dahal (Nepal) and Grzegorz Szałajko (Poland). Ms. Ewa Bednarczyk was also present during the training representing IPMA's Award Office.

PMAN and Kathmandu University for tailoring PM course for bachelor's curricula

- PMAN is in dialogue with one of the coveted research University's in Nepal, Kathmandu University School of Management (www.kusom.edu.np), to collaborate on a project to help it tailor its project management curricula towards making it more relevant to current industries, IPMA 4-L certifications and ICB3.0. As part of the kick-off for scoping the project PMAN executive members will be speaking during the current project management classes at the University to start orienting the students towards available PMAN training, ICB3.0 and 4-L IPMA certifications.

Upcoming events (targeted for 2012)

- Launch of Certification Program
 - Mr. Suraj Dahal and Mr. Saroj Pradhan are in the process of becoming PMAN's first Certification Assessors. By October, 2012, the process will be completed thereby making them eligible to certify the applicants that qualify for IPMA certifications.
- Increased Training Programs
 - At least four regular training sessions on PM will be offered every year. Additional training will be custom-tailored for specific organizations, companies and agencies.
 - Association of International INGOs (www.ain.org.np) in Nepal has agreed to look into the Project Excellence model to use it as a benchmarking tool for few selected projects that are completed by member INGOs. PMAN has planned to provide general project management and project excellence model training to the project managers of these organizations.
 - PMAN has also agreed to provide PM training to social entrepreneurs who were selected for last year's 16 Social Entrepreneur Award (hosted and sponsored by Surya Nepal Pvt. Ltd.) finalists.
- Membership criteria revision
 - Currently PMAN provides general (personal/institutional) and life-time membership. With the increased services to its members, PMAN will be revising the membership criteria, refer to our website.
- Membership drive
 - By the end of 2012, PMAN's goal is to exceed 100 members.

National conference coming up

- PMAN are going to hold off on their conference this year to instead combine it with an IPMA Council of Delegates March 2013 and National Conference / Project Excellence Award.
- During the event, PMAN has also planned to award D-L certification to qualified project managers.

AMIP	México	Asociación Mexicana de Ingeniería de Proyectos	www.amipmex.com
The IPMA Latin America and Caribbean Countries (LACC) Project is achieving excellent results. The Mexican and Peruvian subprojects have been completed, and the main project continues with other Latin American countries such as Chile under the management of Dr Jesús Martínez-Almela. The basic conceptual and strategic targets of the IPMA LACC Project to identify the interested parties in each Latin American country and help them to build strong PM Associations.			



Photo (from left to right): Mr Germán Zevallos, APDP (Asociación Peruana de Dirección de Proyectos) President, Dr Jesús Martínez-Almela, IPMA LACC Project Manager, Dr Oscar Figueroa, AMIP (Asociación Mexicana de Ingeniería de Proyectos) Board member, Dr Benjamin Figueroa Sandoval, AMIP President, and Mr Jorge Peart, AMIP Board member and Chairman of the AMIP Certification Body.
(photos courtesy Jouko Vaskimo)

CMAK	Korea	Construction Management Association of Korea	www.cmak.or.kr
A message from the Chairman of CMAK <i>“Greetings from a new member of apfpm member – CMAK</i> <i>President Young and members of apfpm,</i> <i>I would like to take this opportunity to thank President Young and members of APFPM who have accepted CMAK as the new member of apfpm. It is indeed a great honor to become the newest member of apfpm and we are excited at the prospect of working with the members of the Federation in the years ahead.</i> <i>I would especially like to thank Dr Francis Chan, the President of HKIPM whom I met at a seminar in Hong Kong in January this year when I had the opportunity to do a presentation on the topic of “CM: The Present and the Future in Korea” It is due to Dr Chan’s continued interest in CMAK and his dedication that we’ve been introduced to apfpm.</i> <i>CMAK with its motto of “CM is a Necessity, not an Option” and “CM, the Keyword for Successful Global Construction” will do our utmost to fulfil our role as a new member of apfpm and strive to make our contributions towards the advancement of PM. Through cooperation and exchange of resources, we give you our assurances that we will work with other members of apfpm for the development Asia Pacific region.</i> <i>To strengthen the relationship among apfpm members and for the advancement of PM around the world, we will invite the members of apfpm to the international events hosted by CMAK and likewise will take part in events hosted by the members of the Federation.”</i> Yung Hwi Bae (Chairman)			

The following outlines some of the past and the future activities of CMAK.

- ConsMa 2012 International CM Day celebrations, 5th CM Seoul Forum and 2nd Global CM Contest 11th ~ 13th March 2012

The 2nd Monday of March each year has been designated as an International CM Day and at this year's celebration, CMAK with CMAA, CIOB, CMAJ, CMAS and IPMA as co hosts, held ConsMa 2012 event, incorporating 5th CM Seoul Forum and 2nd Global CM Contest from 11th to 13th March with presentations by overseas associations, academia, CM related companies and the government.

- Signing of MOU between CMAK and CMAS (Construction Management Association of Spain) 13th March 2012

On the 13th March 2012, an MOU was signed by Chairman Bae of CMAK and Chairman Bouzas of CMAS to promote cooperation between CMAK and CMAS to provide mutual benefits to both organizations and for the purpose of making a better built environment and promoting exchange of information on construction management and technology.

- CMAK and MLMUPC (Ministry of Land Management, Urban Planning and Construction) of Cambodia

Discussions are currently underway between CMAK and MLMUPC to export CM to the Cambodian construction market.

Conference in Seville, Spain, 14th ~ 16th June 2012

Further to the signing of the MOU between CMAK and CMAS, Chairman Bae has been invited to do a presentation at the conference in Seville which will be attended by representatives from CIOB and CMAA.

- IDCM (International Design & Construction Management) Asia 2012, 30th ~ 31st August 2012

An event held annually in Bangkok, Thailand, it brings together CM associations, government representatives and businesses to foster business networking environment for the construction management market in Asia. Chairman Bae is scheduled to attend the conference.

- CMAA National Conference, Chicago USA, 22nd ~ 23rd October 2012

CMAA National Conference is an event that Chairman Bae attends regularly as CMAK has a close relationship with CMAA and he is again scheduled to attend the conference this year in October.

- 3rd Korea-US CM Forum, Chicago USA 22nd ~ 23rd October 2012

Following the 2nd Korea-US CM Forum held in Seoul in September 2011, the 3rd Korea-US CM Forum will be held during the CMAA National Conference in Chicago in October. The goal of the Forum is to facilitate opportunities for Korean and US firms to partner for potential CM opportunities in potential construction management markets around the world.

- The 3rd International CM Day Celebrations, 11th March 2013

The 3rd International CM Day Celebration event will be held in Seoul Korea during the ConsMa 2013 event. We hope **apfpm** members join in, in the International CM Day Celebrations on 11th March 2013



Welcome Reception, ConsMa 2012 International CM Day Celebrations

MOU between CMAK and CMAS



Tape cutting of the CM Photography Exhibition at the start of ConsMa 2012



Group photo with Chairman Bae and representatives from International organizations

PMAJ	Japan	Project Management Association of Japan	www.pmaj.or.jp
Mr Kiyomitsu Nishio and Mr Akio Mitsufuji respectively took office of the chairman and the president of PMAJ from July 2011. Dr Hiroshi Tanaka previous incumbent of both positions. The English-written contents of P2M, Project and Program Management, version 1 can be downloaded from PMAJ Web-site. The booklet of the latest English, version 2 can be bought from PMAJ office. PMAJ Activities from April 2011 – March 2012 Conferences and meetings in Japan: • “PM Forum Osaka 2011” was held in Nakanoshima, Osaka on July 31, Sunday. 340 attendees got together from Kyoto, Kobe and Osaka regions. This was the third Forum in the western area, Kansai, in Japan. • “PM Symposium 2011” was held in Funahori, Tokyo, on September 8 and 9, Thursday and Friday, in 2011. 1,400 people attended mainly from the Kanto Area. The topics on the Great Eastern Earthquake happened on March 11, 2011 were specially provided and discussed. • Monthly Meetings were held twelve times in Tokyo, two of which were held for the charity purpose of the Great Earthquake. Bi-monthly Meetings were held seven times in Osaka, one for the charity purpose. • IT-Benchmarking SIGs, Special Interest Groups, the separate six groups had many small meetings, and based upon the interim reports from the two groups, the open seminars were held two times for the people working in IT industry in Tokyo. • The meetings of “P2M Study Groups”, Project and Program Management Study Groups, were held in Tokyo, Osaka, Nagoya, Hiroshima and Fukuoka on the monthly basis. The open seminars were held in Nagoya in October, Hiroshima in November and Fukuoka in December for the people interested in P2M in each area.  <i>Chairman: Mr Kiyomitsu Nishio</i> P2M Seminars, Tests and Certification • PMAJ conducted many kinds of PM-related and P2M training seminars in cooperation with several education and training organizing companies in Tokyo and Osaka.			

- PMAJ held many customized seminars upon corporations' needs.
- PMAJ held three types of level-based seminars for PMR, PMS and PMC which are Project Management Registered, Project Management Specialist, and Project Management Coordinator.
- The certification tests for PMR, PMS and PMC were carried out.
- PMAJ organized the P2M seminar for the 33 foreign executives from eleven countries in cooperation with the former AOTS, The Association for Overseas Technical Scholarship, now the HIDA, The Overseas Human Resources and Industry Development Association in January, 2011.

International Activities

- The Collaborative Agreement with the Ukraine PM Association was extended further two years in July, 2011.
- The P2M seminars for SKEMA were conducted by Prof. H. Tanaka in Paris, France in July, 2011
- The PMAJ President, Mr. Akio Mitsufuji went to Brisbane, Australia, to attend IMPA Congress 2011, hosted by the AIPM, and also attend the **apfpm** meeting held at the same time. A lot of information brought back to PMAJ and were reported for the PMAJ members. Especially the agile recovery from the big flood in 2010-2011
- The P2M seminars for The Ministry of Ukraine were conducted in several cities in Ukraine in January 2012.

PMAJ Activities April 2012 – March 2013

Conferences and Meetings in Japan

- **"PM Symposium 2012" will be held in Funahori, Tokyo on September 6 and 7, 2012.**
- PMAJ Kansai, Osaka area, will hold the memorable the 100th Monthly Meeting in Osaka on May 12, 2012, jointly with ITC Osaka, Kyoto and Hyogo, which are the regional organization of the noted ITCA, Information Technology Coordinators Association.
- The other regular meetings such as Monthly & Bi-monthly Meeting, IT-SIGs', P2M Study Groups will be planned.

P2M Seminars, Tests and Certification

- The regular P2M and customized seminars are planned. Other irregular seminars are expected upon request.
- Certification tests are planned.

International Activities

- The International Cooperation Committee will be re-opened this year.
- PMAJ representatives will attend IPMA Congress in Greece on October, 2012.



President: Mr. Akio Mitsufuji

IAMPI	Indonesia	Ikatan Ahli Manajemen Proyek Indonesia	www.iampi.org.id
-------	-----------	--	--



Indonesian Society of Project Management Professionals or known in Indonesia as **IAMPI** holds a **Learning and Sharing (LnS)** monthly. The aim is to provide added value for the IAMPI members and also to increase the number of members of IAMPI by opening the LnS session to professionals who have not yet become a members of IAMPI.

Around 82 people gathered together in Learning and Sharing (LnS) session held by IAMPI on 27 April 2012 in Jakarta.

Total Bangun Persada's procurement approach called THB (Indonesian language: Target Harga Borongan) was a highly topical subject discussed during the session.

If we refer to PMBOK, THB's approach is close to the Cost Plus Incentive Fee (CPIF) and Fixed Price Incentive (FPI). Since this approach is new implemented in Indonesia, especially in building construction market, then many of the LnS attendees were actively seeking guidance on its parameters. This vibrant discussion is part of our success criteria in holding the LnS events.

The second topic was on 'Green' construction. Mr Hari has succeeded in making an issue about 'Green' as a topic which attracted many IAMPI member and non-member who attended the session. Many asked the differentiation between green construction with green products (buildings, etc) and the relationship between green construction and sustainability. Since this topic was of such interest, IAMPI will set up a special seminar on Green aspects, to be conducted in mid July 2012.



Photos: Learning and Sharing session in action

PMAI	India	Project Management Associates	www.pma-india.org
Last year was another great year for PMAI capped off by the 19th- Global Symposium 2011, <i>Festival of Thinkers and Doers</i> held in December in New Delhi. It was hailed by many of the attendees as a highly successful conference. The Symposium was inaugurated by Dr. Nitish Sengupta, Chairman, Board for Reconstruction of Public Sector Enterprises (BRPSE) - With the Status of Union Minister of State (GOI), and a well known management expert. He also gave a talk on '<i>Metamorphosis: turnaround stories of Central Public Sector Enterprises</i>'. World class Speakers shared their knowledge and experiences with the 500+ participants of the Symposium. All the sessions generated a lot of interest with many questions and comments – thanks to the enthusiastic participants. Dr. G S Krishnan, Program Executive, Office of Chief Engineer, NASA, gave the Special Invited Address. He shared his expertise in managing projects and programs and spoke on the topic '<i>Capture and implementation of lessons learnt</i>'. The three-day event covered a wide range of topics covering sound project management practices through presentation of Case studies and Panel Discussions which were appreciated a lot and received active participation from the delegates through the Q&As. '<i>Evolving Integrated Energy Resource Plan</i>', '<i>IPMA Project Excellence Award Winners 2011 – the best projects globally</i>', '<i>Assessment tool for PM Knowledge Quotient (PMKQ)TM</i>', '<i>Education, Qualification & Competencies</i>' were some of the Panel discussions that were covered in the Symposium. The highlight of the GS 2011 was the very much appreciated special address by the former President of India and eminent scientist, Dr. A.P.J. Abdul Kalam. His address was attended by over 600 attendees.  A set of 7 books on Project Management, published by 'CEPM Publications' was released by Dr. Kalam. <i>Dr A.P.J.Abdul Kalam is seen releasing the set of 7 books on PM published by CEPM Publications</i> NASA's PM Challenge 2012 Adesh Jain, Honorary President of PMA, India spoke on 'Awakening project consciousness through stakeholders buy in' on February 22, 2012 at Orlando, USA. For a summary of the presentation refer to PMA's website. Education and training front: Starting June 2012 International Executive Diploma in Project Management [I/EDPM] 2012. <i>Setting a new benchmark in executive education.</i>			

PMAI's Global Symposium 3-4-5 Dec 2012

This year we Celebrate 20 Years of our journey towards the strengthening of Project Management culture in India.

Since last 20 years, PMA is organizing Global Symposiums on the varied aspects of project and program management. The first three Symposiums were organized in association with UNDP. In these Symposiums - Political, Administrative and Business leaders have been associated.

2012 is a special year as PMA will be celebrating 20 years of its continued endeavour in enhancing the level of maturity in project and program management.

This year's Theme is: **"Converting Strategy into Action"** and there are 6 Streams: Energy, Lessons Learnt, New Directions, Infrastructure, Governance, and Performance Management.



Dates: 3-4-5 December 2012 (9.30 am - 5.30 pm), Venue: Hotel Le Meridien, New Delhi, India

For details: Email: gs@pma-india.org or info@pma-india.org, Website: www.pma-india.org or www.cepm.com

HKIPM	Hong Kong	Hong Kong Institute of Project Management	www.hkipm.org.hk
Hong Kong Institute of Project Management (HKIPM) was honoured to host the first apfpm Project Management Awards presentation on 17 March 2012. Thanks Dr Bill Young, President of apfpm and MA's for their support. One of HKIPM aims is to promote Project Management across different professional areas. Therefore, HKIPM organises activities not only by itself but also works together with different professional bodies. Another important responsibility of HKIPM is to promote PM to young people. So HKIPM liaises with Universities and PM professionals to organise professional talks in terms of PM for students and/or recruit them to help some of activities; this provides practical opportunities for young people. An upcoming one day study tour to Guangzhou, PRC on 26 May 2012 is currently being arranged. Participants will be able to visit the new landmarks of Guangzhou – Zhujiang Xincheng North Tower and East Tower, New TV Tower, and Zhujiang Xincheng West Tower etc.			

PMRC	China	Project Management Research Committee	www.pmrc.org.cn
------	-------	---------------------------------------	-----------------

Project Management Research Committee, China (PMRC) is a non-profit trans-industry national association on Project Management in China. It is the UNIQUE trans-industry national PM organization and the most influential PM organization in China.

The Mission of PMRC is to promote developing the discipline and professionalism of project management in China. Additionally to accelerate the exchange and cooperation in the field of PM between China and overseas.

PMRC was established in June 1991, under the instrument of ratification of Chinese Ministry of Civil Administration. It joined IPMA family as a National Association (NA) in 1996, and the **apfpm** in 2010.

The members of PMRC are distribute across more than 30 provinces and different industries such as Aviation, Aerospace, Information Technology, Metallurgy, Coal Industry, Irrigation works, Architectural, Shipbuilding, Petro-chemistry, Mining, Mechanical Industry, Weaponry, Education & Government, etc.

IPMA Delta® Assessors Training in China

PMRC and IPMA jointly organized the IPMA Delta® Assessors training in Xi'an on February 17-19, 2012. Mr. Reinhard Wagner and Mr. Gerrit Koch served as trainers, Prof. Xue Yan as the translator.

Over 30 Chinese PM experts from different industry areas participated in the training. As a result the PMRC have commenced the process of IPMA Delta® certification for organizations in China, the first company applying for the IPMA Delta® certification will be assessed in July 2012.



IPMA Delta Assessor Training Feb. 2012



Coming Event of PMRC

11th China Congress on Project Management will be held in **Beijing, November 17-18, 2012.**

The theme of the congress is "Focus on Developing Project Management Competence." In parallel, there will be several different forums focusing on: China project management achievements, Project management capability construction and evaluation, Project management education and training, information systems, Project stakeholder management, Project Management research and practice.

CCDP	Chile	Corporación Chilena de Dirección de Proyectos	Under construction
The Chilean Corporation of Project Management (Corporación Chilena de Dirección de Proyectos) is moving faster lately in its urge to becoming a consolidated organization, and an active and participating IPMA Member Association as well as an apfpm Member Association. Besides being legalized as a Corporation by Chilean Regulations recently, the organization of CCDP has been defined and a plan of activities has been proposed. The organization's main executives are Mr. Alfredo Serpell as President, Mr. Gerardo Santana as Vice-President and Certification Director, Mr. Felipe Santana as Treasurer, and Mr. Javier González as Secretary. Also, the Professional Certification Council has been designed. In addition to this, other positions are being filled at this time and three National First Assessors (NFA) and the Foreign First Assessor (FFA) have been already selected and their documentation submitted to IPMA. Next April 24 and 25 two seminars will be realized by Dr. Jesús Martínez Almela who will visit CCDP next week. One will address the topic Project Management in Latin America: the IPMA® Approach and the other will present an Introduction to the Certification 4-L-C IPMA®. In addition to these activities, Dr. Martínez Almela will lecture two training Workshops for the National First Assessors with the purpose of starting with certification rounds in Chile during the second semester of this year. During May it is expected to have our first general assembly of members of CCDP. Also, other activities that will be carried out during the next months will be the building of a CCDP' website, and the design and print of brochures for publicity. We expect that very soon CCDP will be a very successful organization dedicated to Project Management in Chile and Latin America. If you are interested in our organization and want to contact us, please write us to the following e-mail address: ccdp.contacto@gmail.com.			

PMAC	Canada	Project Management Association of Canada	www.pmac-agpc.ca
PMAC-AGPC was awarded Full Membership Status in IPMA at the CoD meeting in Valencia, Spain on March 24 and 25, 2012. PMAC-AGPC would like to thank the Directors for all their work in getting PMAC-AGPC to the position of full member status. PMAC-AGPC Director of Awards, Alex Jalalian, and the remainder of the Board of Directors of PMAC-AGPC would like to announce that Kevin Aguanno has been awarded the 2011 PMAC Volunteer of the Year Award in recognition of his dedication to the association, his eagerness to help out with any activity, and the long hours he puts in helping to run the association. Award voting was conducted at the 2011 PMAC Annual General Meeting held earlier this year. PMAC-AGPC congratulates two of its members, Dr Grant Kerr and Dr Beverly Pasian who recently received their PhD's in project management. Dr Grant Kerr received his doctor of philosophy (PhD) degree in Strategy, Programme and Project Management from SKEMA Business School, and Dr Beverly Pasian			

recently was awarded a professional doctorate in Project Management at the University of Technology, Sydney (Australia).

PMAC-AGPC recently held it's AGM. Following is the current list of Board of Directors:

Executive Committee:

- President - Kevin Aguanno
- Vice-President - Alex Jalalian [awards@pmac-agpc.ca]
- Treasurer - Grant Kerr [treasurer@pmac-ampc.ca]
- Secretary - Morley Selver
- Awards - Alex Jalalian [awards@pmac-agpc.ca]
- Certification - Morley Selver [certification@pmac-agpc.ca]
- Communications – Daniel Fay [communications@pmac-agpc.ca]
- Director-at-Large - Western Canada - Bob Robinson
- Membership Services - Glen Sabatier [membership@pmac-agpc.ca]
- Past President - Beverly Pasian
- Professional Development - Romeo Mitchell [profdev@pmac-agpc.ca]
- Research - Beverly Pasian [emailme@beverlypasian.com]

AIPM	Australia	Australian Institute of Project Management	www.aipm.com.au
------	-----------	--	-----------------

The AIPM – was established in 1976 as the national PM association of Australia. It is a member of IPMA and is Secretariat of the **apfpm**. It pioneered one of the leading Competency Based Certification Standards in the world; has a member base of around 10,000; hosts annual conferences; and organises PM achievement awards that are world class.

The benefits of belonging to AIPM are manifest in its competency based certification, member engagement and networking, connectivity with our PM publications, and international links.



AIPM's National Conference will be held in October 2012.

In conjunction with this Conference the **apfpm** will hold its 7th Formal Meeting of MA's.

What is happening in the apfpm Committees?

Governance	Bill Young (Chair)	Members: Rahayu Arifin, Francis Chan, Ray Abe, Yvonne Butler, Trevor Alex, Tikajit Rai
The Governance Charter for our Federation was voted in at our 2nd Formal Meeting on the 20 November 2010. It has served us well over this period. I am pleased to say there have been no governance issues raised to date. This has kept the work of the Governance Committee to a very happy low level. The apfpm Governance Committee has received good support from the AIPM's Governance Committee; and sends its sincere appreciation to that Committee also. If any MA would like a copy of the Governance Charter, simply send an email to the Chair of the GC.		

Strategic Alliances	Adesh Jain (Chair)	Members: Rahayu Arifin, Hari Soeparto, Alan Tupicoff, Bill Young
"Strategic Alliance Committee (SAC) will foster sustainable relationship with international institutions like ADB and APEC to promote project and program management. In today's context, project management has deep impact on the growth of nations through economic development. Projects form the backbone to create sustainable and competitive future. SAC will also tie up with major Industry associations and Academic institutions to provide enhanced visibility to project management profession."		

Membership	Rahayu Arifin (Chair)	Members: Prabesh Aryal, Francis Chan, Lukas Sihombing, Bill Young
The MC is very keen to build on what has already been a very successful two years of growth. It is currently developing a focussed strategy to increase our apfpm MA membership. As outline at the start of our Newsletter on Strategy direction – Growing Membership is going to be one of our key organisational objectives. As noted we have made initial contact with a number of local Project Management interested parties in many of the Asia Pacific countries that do not have PM Associations. Our work is going to get a little harder as we enter this new phase of membership development and capacity building. This is both an exciting phase but more challenging phase also, and will require a lot more perseverance on our part to encourage growth. It is exciting phase because we will be breaking new ground and making a real difference to the Asia Pacific region. We will be encouraging the mostly developing nations of the region to grow and improve		

their Project Management competency and capacity. If they can translate the benefits from having their own Associations into encouraging effective professionalism in PM delivery it could dramatically boost their countries development.

This phase may take us some time to get traction and will be a lot more work, including investigation and follow-up. But this is the challenge for our Committee.

If anyone has specific contacts in any of the Asia Pacific countries you think maybe able to help in any way please send an email to the Committee Chair.

Website

Prabesh Aryal
(Chair)

Members: Tikajit Rai, Trevor Alex, Adi Prasetyo

The Website Committee is playing instrumental role to design, develop and upload information related to **apfpm** and Member Associations. The committee members are having regular email and Skype communications on how to make this website more informative and user friendly. The committee also having discussions on costs requirement for future development including possible advertising as a means to generate revenue. At present the AIPM has kindly agreed to support the on-going maintenance and minor development cost for the next twelve months.

As discussed during **apfpm** meeting in Hong Kong, the website committee has made a number of changes in the website especially:

1. The log-in section is disabled
2. Events/News has been updated
3. Awards section has more and updated contents including Awardee details

Part of the future development research section for knowledge sharing is being included in the website. Moreover, the website committee is also discussed the approach to coordinating with MA's to get their annual major events to be included in the website. Furthermore, to accommodate interactive and other features the committee also having discussions on face lift of the current website, for which a draft snapshots and project plan, is being prepared.

The committee highly values MA feedback. Please drop your comments or questions to Committee Chair related to www.apfpm.org at prabesh.aryal10@gmail.com and we will do our best to address your suggestions.

Standards	David Hudson (Chair)	Members: Adi Prasetyo, Prabesh Aryal, Francis, Yip Kim Seng, Trevor Alex
The apfpm provides a forum for networking and dialogue between members; for benchmarking and sharing. Nothing could be more accurate about the apfpm Standards Program. Originating from the very first meeting of the new apfpm in Hong Kong; members agreed that the topic of standards was an obvious agenda item. At the same time the member associations agreed that we would ‘hasten slowly’ towards any particular standards objective. First and foremost, the objective is to share information about our respective individual association standards frameworks, and later to determine common objectives that might lead to some level of standards alignment. This sounds very much like Covey’s 5th Habit: “Seek first to understand, then to be understood”. So the mission for the apfpm Standards Program is to: <i>Achieve professional interoperability for professionals and organisations in the apfpm region through a mutual understanding and respect for individual Member Associations (Mas) professional standards, and when and if appropriate, to seek alignment and/or formal co-recognition between MAs.</i> My own observations as the inaugural apfpm Standards Chair are that we need to tread carefully and with respect to achieve long term goals rather than simple short term wins. There are at least four major areas of alignment already existing between MAs: • Three countries (Indonesia, Hong Kong, Australia) that trace back to the original 1996 Australian competency standards for project management • Several countries that yet have developed professional standards and may choose to align with the Indonesia-Hong Kong-Australia direction using existing intellectual property • Several countries (India-Nepal-China) that are aligned to the IPMA framework and some new IPMA countries that are likely to adopt IPMA assessment frameworks • A smattering of PMI influence throughout the region. For the immediate future, we are in the stage of information gathering and opinion sharing on the matter of standards. The immediate goals need to be: • Establish a common directory of standards in the apfpm website, if only to direct readers to the appropriate areas of apfpm MA’s websites. • Harmonise the member association standards, through unilateral co-recognition agreements, and refresh the alignment of the Indonesia-Hong Kong-Australia group • Support emerging standards in other member associations by promoting the fee sharing of member association intellectual capital related to standards • Establish a mapping between the IPMA standards and other standards in the apfpm regions so that, as a minimum, countries can extend mutual recognition for our individual and corporate members. My professional view, as the Chair, is that these goals are perfectly achievable. We need to look for benefits ahead of risk, and opportunities ahead of hurdles; however there is no reason that we cannot have very effective cooperation in the standards area within the next year.		

Achievement Awards

Peter Fowler
(Chair)

Members: Rahayu Arifin, Trevor Alex, Lukas Sihombing

Congratulations to all the finalists and award winners from the recent **apfpm** Project Management Awards presented in Hong Kong.

The finalist in the 2011 **apfpm** Awards showcased the quality and diversity of Project Management within the Asia Pacific region.

The Submission Guidelines for the 2012 **apfpm** Awards will be available on the **apfpm** website in the first week of May 2012, and all Project Managers are encouraged to participate through their local Member Associations.

Participation in the 2012 Awards allows all participants to showcase their project management achievements and to allow those achievements to be judged, initially at the local (MA) level and then hopefully in the Asia Pacific PM Awards, which this year will be held in Indonesia.

Refer to Newsletter section on IAMPI - Indonesia's PM Association for all details, and also the **apfpm** website.

Research

Beverly Pasian
(Chair)

Members: Seah Choo Meng, Tikajit Rai, Hari Soeparto, Ting Seng Kiong, Bill Young

The new **apfpm** Research Committee was launched in March in Hong Kong.

Our goal is simple: to create a productive and sustainable bridge between our research and practitioner constituents across the Asia Pacific.

A critical issue that is an immediate priority to the Committee is the provision of access, or not, to researchers interested in our members' activities. We will, undoubtedly, be receiving many of these requests and will be developing a policy to address each. Your input is valuable here, please get in touch with any of the Committee members with your thoughts.

The Committee will be establishing its priorities at its first meeting in late April. Its outcomes will be included in the next issue of the Newsletter and through your Member representatives.

We are **seeking for more MA involvement** in our Committee and therefore are calling on all MA's to nominate someone from your Association who can be a suitable representative member for this Committee. Please let the Research Chair know nominations as soon as possible.

Disaster Response Management

Bill Young
(Chair)

Members: Bernard Ho, Hari Soeparto, Seah Choo Meng,
Alan Tupicoff

This is a new Committee that was established at our Hong Kong meeting in March 2012.

We are in a region where we have seen incredibly destructive natural forces devastate our communities, and nations, particularly over the past decade. We would be naïve to think we are not going to experience more such geological turmoil in the future. The Asia Pacific in fact has been home to around 70% of the world's natural disasters.

By being 'response ready' and working collaboratively through all our MA's we will be most prepared to mitigate and ameliorate the impacts of such unfortunate events.

We all know when a disaster occurs many specialised professionals are readily needed in various response efforts to alleviate suffering and hardship and help protect the safety of victims and communities. Having on hand suitably qualified and competent (context trained) Project Managers can make a huge difference in stabilising and recovery efforts.

The new Committee will aim to establish a regional PM supporting response. We will seek to work with other organisations like the UN and APEC to this end. We are keen to be ready with appropriate response initiatives / strategy. This may even include direct support through the nomination of volunteer individuals.

Our Committee has already been in dialogue with the APEC Disaster Response Group (DRG). This group will be meeting at the upcoming major APEC meeting to be held in Russia in June. Post this meeting the APEC DRG has indicated it will come back to the **apfpm** to discuss if there may be options to collaborate.

This will be reported on in our next Newsletter.

Expectation of Committee Leaders:

- Arrange teleconference meetings with all Committee members at agreed intervals
- Work out set of Committee goals
- Establish a Committee charter / strategies to progress goals
- Assign roles where required to progress plans
- Provide brief Report on Committee's activities / progress when requested.

Next Newsletter

The next Newsletter will be published in early August. Please send any comments, suggestions, or articles to the Interim Editor: bill.young2010@gmail.com.

Please visit our Website: www.apfpm.org